



## FINAL QUARTER 2015

Report to shareholders for the period ending September 30<sup>th</sup>, 2015

### SAEWA Reports Summary of 3rd – Final Quarter Results

*The Southern Alberta Energy from Waste Association (SAEWA) is a coalition of waste management jurisdictions with an interest in implementing technologies to recover energy from residual waste and reduce long-term reliance on landfill disposal. With membership of 56 municipalities, encompassing 12 waste authorities and waste commissions, SAEWA represents a significant portion of the population of Southern Alberta outside of the 3 large urban municipalities.*

**Featured Last Quarter and Year-end Highlights** – A theme generates around synergy as the project progress scorecard scales up. After recent distribution of the MOU - Memorandum of Understanding for the WSC - Waste Stream Characterization the Board resolved a decision to move forward with the WSC - Waste Stream Characterization process in partnership with HDR Engineering. In preparing for commissioning the Waste Stream Survey and Study set to get underway November 18<sup>th</sup>, the executive met with AI-EES (Alberta Innovates Energy Environment Solutions) to review the WSC-Plan and in result received formal acknowledgement in confirmation of the plan being accredited to the AI-EES standard. The momentum just keeps building and the project developments exemplify the strength in tenacity of SAEWA champions bringing this one home for Southern Alberta!

#### **Milestones to date:**

- ARMA (Alberta Recycling Management Association) approaches SAEWA identifying value in working together in benefit of the Waste Stream Characterization; in result SAEWA and ARMA have beneficially formed an agreement to work together on the Waste Stream Study which the scope has been expanded to capture specific waste characteristics and additional sampling categories beneficial to ARMA data collection needs. SAEWA is excited about the partnership as it is representative of the quality of collaborative capacity that continues to drive remarkable success and increased capacity outcomes for Alberta.
- SAEWA attempts to nail down a date with the AEP Minister with a continued focus on establishing even stronger communications with NDP Provincial leadership with the intention of keeping them connected to resilient and collaborative outreach mechanisms resulting from the positive impact from 56 municipal partnership driving socio-economic win-win-win outcomes from the EfW project, for positive spin off to Alberta.
- SAEWA receives increased requests for membership and the public presentation roster grows as SAEWA informs interested audience groups of the progressive and insightful project developments to date, as well as growing interest in SAEWA sharing the unique challenges experienced along the way in result of creating a pathway for success driving an energy-from-waste project of this collaborative magnitude; most recently receiving requests to present to R-A-I-L (Regional Alberta Innovative Learning Commons) - October 2-3<sup>rd</sup> University of Augustana, Camrose, AB; in addition to a presentation provided to the Town of Black Diamond at the Foothill Regional Waste Commission dinner in Turner Valley, September 29<sup>th</sup>; other stakeholder requests included

presentation to the Drumheller District Solid Waste Management Association, on October 15<sup>th</sup> and Pathways 2 Sustainability, Town of Olds, November 9<sup>th</sup>.

- SAEWA Board resolved a decision to move ahead with plans for the Waste Stream Characterization; a meeting was held with HDR Engineering to set the course of action to commission the WSC fall 2015 that will be synergistic to the DBP.
- Eco-Ouest funding consultant meets with SAEWA to complete preliminary FCM application review process; sourcing funding capacity opportunities of this type will be required to seamlessly transition critical scope of work outcomes prior to the P3 Canada, 2016 application submission date
- SAEWA Executive met with Alberta Innovates Energy Environment Solutions as part of their commitment towards maintaining synergistic relationships with the Province to successfully move the project forward
- SAEWA submits expression of interest for website design development project to be completed by November 2015, where Box Clever Edmonton was selected to produce a stakeholder website that represents the breadth and outreach of the project
- SAEWA receives an increase in requests for presentation to municipalities; new membership interest continues to increase and in result the Town of Olds, County of Mountain View, Town of Three Hills and Village of Cremona approved by the Board as non-voting members
- June 2015 Brownlee distributed Memorandum of Understanding packages to members and the results are very positive
- HDR Engineers commissioned to complete Detailed Business Plan by end 2015
- Alberta Community Partnership Fund awards SAEWA \$350,000 grant to complete Detailed Business Plan
- SAEWA Executive held strategic planning session and delivered Strategy Plan report in result
- AGM held April 24, 2015 with excellent feedback and attendance
- 2014 audit process completed and 2014 Audited Statements presented & recommended by the Board for presentation at the AGM
- Brownlee LLP Summary Report of Municipal Affairs Review of the Governance Model Draft
- Phase III development planning completed on schedule, scope and budget as approved by the Directors
- Delivery of Southern Alberta stakeholder presentations to MLA's and officials within regional membership
- Stakeholder Membership Invoicing distributed
- Member Representative Annual Reappointments
- P3 Pre-screening Application engagement with HDR

## **MANAGEMENT'S DISCUSSION AND ANALYSIS:**

September 30, 2015

The Management's Discussion and Analysis should be read in conjunction with the 2014 Audited Financial Statements, and the 2013 Audited Financial Statements. viewable at [www. saewa.ca](http://www.saewa.ca)

Southern Alberta Energy from Waste Association is an organization registered under the Societies Act of Alberta; structured by an Executive Council (4) and Board of Directors (14) and Governance Committee (4).

### **Executive Council Members (4): Meetings held via tele-conference on the 2<sup>nd</sup> Friday Monthly**

Chair – Kim Craig, Town of Coaldale  
Vice Chair – Paul Ryan, MD of Bighorn  
Secretary - Val Warnock, Town of Trochu  
Treasurer – Ben Armstrong, Wheatland County

### **Board of Directors (14 total): Meetings held within Membership Footprint on the 4<sup>th</sup> Friday Monthly**

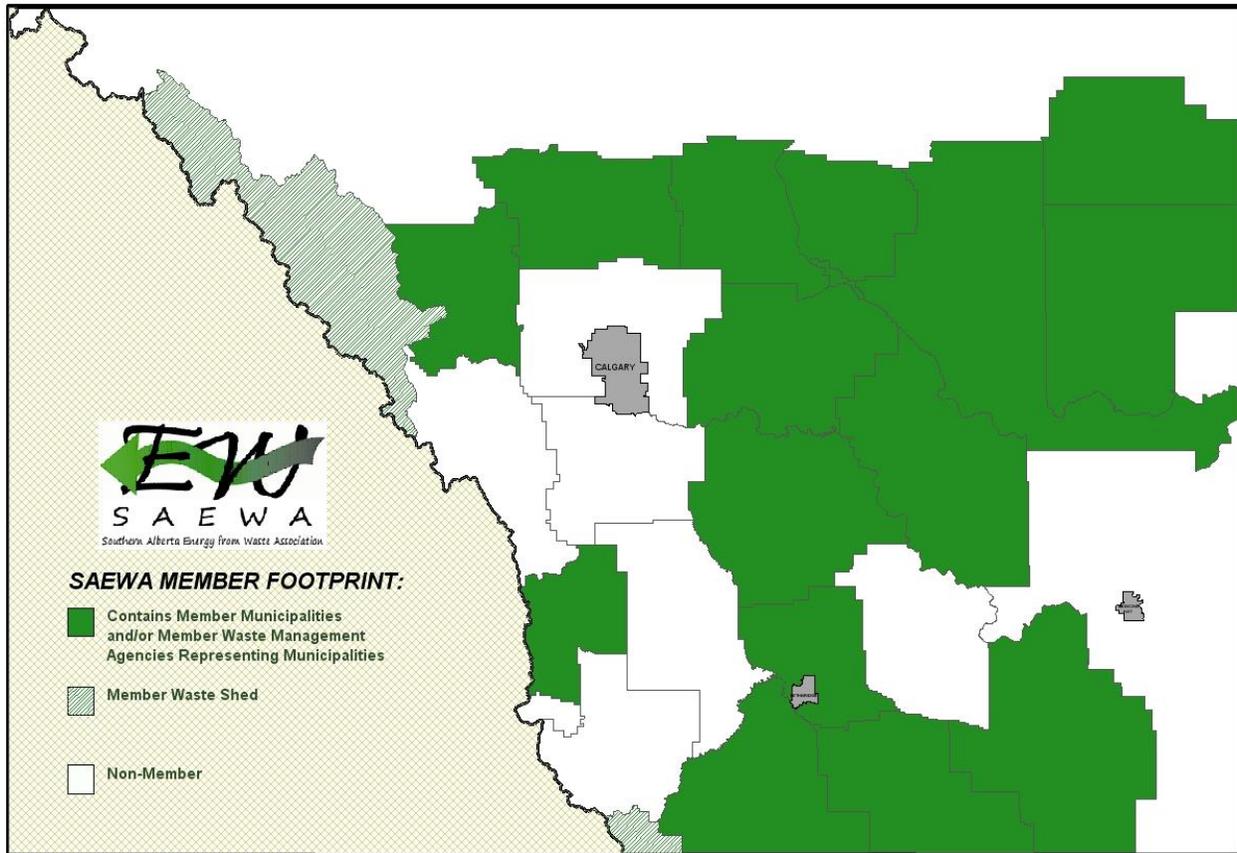
Director – Ray Juska, Village of Duchess  
Director - Thomas Grant, Town of Vulcan  
Director - Ben Goetz, Village of Glenwood  
Director - Greg Sheppard, Special Areas  
Director - Tom White, Lethbridge County  
Director - Michel Jackson, Town of Black Diamond  
Director - George Piper, Village of Foremost  
Director - Dennis Cassie, Town of Coalhurst  
Director – Joe Watson, Town of Picture Butte  
Director – Rafael Zea, Village of Milo

### **2015 Board of Directors Meetings:**

January 02, 2015 – Town of Trochu, Trochu, AB  
January 30, 2015 – Wheatland County, Strathmore, AB  
February 20, 2015 – Town of Coaldale, Coaldale, AB  
March 27, 2015 – Brooks Regional Centennial Arena, Brooks, AB  
April 24, 2015 – AGM, Champion, AB  
May 29, 2015 – Lethbridge County, Lethbridge, AB  
June 26, 2015 – Town of Black Diamond, Black Diamond, AB

July 31, 2015 – Town of Trochu, Trochu, AB  
August 28, 2015 – Town of Vulcan, Vulcan, AB  
September 25, 2015 – Lethbridge County, Lethbridge, AB  
October 23, 2015 – MD of Bighorn, Exshaw, AB  
November 27, 2015 –  
December – Date and location TBA

#### SAEWA MEMBERSHIP & FOOTPRINT MAP –



#### FORWARD LOOKING INFORMATION:

*2015 Final Quarter – 2016 Go Forward Statements: An investment ready Detailed Business Development Plan is scheduled to be fully executable by June 2016 necessary to implement Phase III – IV critical development undertakings including technology and site identification.*

*SAEWA is scheduled to revisit the P3 application intake for June 2016 upon completion of the Detailed Business Plan.*

*SAEWA website design and development project will be completed end 2015 resulting in a website platform that is engaging, efficiently informs stakeholders and fully identifies the breadth of the project developments along the pathway to success.*

SAEWA sets strategic planning by outlining (6) strategic goals and (7) key priorities identified as critical path that were captured within the Strategic Plan document. The document has been approved by the Board as an official record which was distributed to our stakeholders along with the Q2 Briefing Notes Summary. This document is viewable at: [www.saewa.ca](http://www.saewa.ca)

SAEWA administration continues to pursue additional funding streams to ensure seamless implementation of critical path project developments including facilitation of waste stream characterization analysis study (2015 – 2016), technology identification, and site identification (2016-2017). Additional applications are in queue for 1<sup>st</sup> and 2<sup>nd</sup> Quarter – June 2016 funding deadline for submission dates diarized.

Energy is building at a rapid pace as we take an approach towards critical path. This momentum is continually creating momentum in interest of the project and membership resulting in increased requests for presentations to municipalities within and outside the membership footprint resulting in a Board directive to implement a "New and Returning Member Policy" which was completed and accepted by the Board as the SAEWA Membership Policy – viewable at: [www.saewa.ca](http://www.saewa.ca) .

We will continue to maintain value for our stakeholders, keeping you connected to future developments progressively moving forward.

Stay tuned!

**For additional information please contact:**

Chair, Kim Craig- Town of Coaldale @ C. 403-315-3468

Vice Chair, Paul Ryan, MD of Bighorn@ C.403-609-7465

Administration: Sherry Poole @ C. 403-563-5759 or contact us at: [www.saewa.ca](http://www.saewa.ca)